

Exhibit A

Water & Sewer Infrastructure Projects in Procurement –September 2014

	ISD Project No. & Project Description & Commission Districts	Contract Amount (000's) & OMB Project No.	ISD Review CBE Goal (Community Based Enterprise) CSBE Goal (Community Small Business Enterprise) SBE Goal (Small Business Enterprise)	Advertisement (Start Date) Cone of Silence Begins	Industry Pre-Submittal Conference (Project Briefing)	First Tier/Step 1 Selection	Second Tier/ Step 2 Selection Oral Presentation	BCC Committee Date	BCC Meeting Date	Firms Awarded, Status and Comments * Projects Under the Cone of Silence (COS)
1	E13-WASD-04 <i>Various Commission Districts</i> (Consent Decree Project) Design Services for Wastewater Collection & Transmission System related to the Consent Decree Projects	\$40 million 968150 Wastewater Collection Transmission Lines	Review Item sent 10/1/13 received 10/24/13 30% CBE	2/12/2014	6/2/2014	9/2/2014	9/16/2014	N/A	N/A	COS Pending Mayor's approval to negotiate with highest ranking firm: HDR Engineering, Inc.
2	E13-WASD-05 <i>Various Commission Districts</i> (Consent Decree Project) Design Services for Wastewater Treatment Plant related to the Consent Decree Projects	\$60 million 964120 Wastewater Treatment Plants	Review Item sent 11/5/2013 Received 11/18/13 30% CBE	2/12/2014	6/2/2014	7/31/2014	8/11/2014	N/A	N/A	COS 8/18/2014 Received Mayor's approval to negotiate with highest ranking firm: MWH Americas, Inc. 9/22/2014 First negotiation meeting 10/6/2016 Second negotiation meeting

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3	E13-WASD-06 <i>Various Commission Districts</i> (Consent Decree Project) Engineering Services for Capacity, Management, Operations & Maintenance Program related to the Consent Decree Projects	\$15 million Operating Revenue	Review Item sent 10/1/13 Received 11/7/13 32% CBE	2/12/2014	6/2/2014	7/30/2014	N/A	N/A	N/A	COS 8/18/2014 Received Mayor's approval to negotiate with highest ranking firm: Woolpert, Inc. 10/6/2014 First negotiation meeting
4	DB14-WASD-01 Commission Districts 2 (Consent Decree Project) Design-Build Services for Replacement/ Rehabilitation of 72-inch Sanitary Sewage Force Main along NW/NE 159th Street Between Northwest 17th Avenue and N.E. 10th Avenue for the 72-inch Force Main	\$13.5 million 968750 Wastewater Pipes and Infrastructure Projects	Draft Review item sent 2/18/14 Final item sent 3/11/14 Received 4/3/2014 15.50% CSBE 30% CBE 10% CWP	5/2/2014	5/9/2014	7/22/2014	9/25/2014	N/A	N/A	COS Pending Mayor's approval to negotiate with the highest ranking firm: Ric-Man Construction of Florida

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5	DB13-WASD-03 <i>Commission District 5</i> Design-Build Services for the Replacement of Water Mains and Service Conversions in the Shenandoah Area in the City of Miami Phase A	\$11.1 million 9653311 Water Distribution System Extension & Enhancement	Review Item Sent 11/20/13 Received 1/14/14 26% CBE 20% CSBE 12.40 CWP	4/11/2014	4/17/2014	7/23/2014	10/15/2014	N/A	N/A	<p>COS</p> <p>9/12/2014 Step 2 submittal deadline</p> <p>10/15/2014 Second Tier meeting with the short-listed firms:</p> <p>Layne Heavy Civil, Inc.</p> <p>Man-Con Incorporated</p> <p>Ric-Man International, Inc.</p> <p>Ric-Man Construction Florida, Inc.</p>

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6	DB13-WASD-04 <i>Commission District 5</i> Design-Build Services for the Replacement of Water Mains and Service Conversions in the Shenandoah Area in the City of Miami Phase B	\$11.4 million 9653311 Water Distribution System Extension & Enhancement	Review Item Sent 11/20/13 Received 1/14/14 26% CBE 20% CSBE 12.40 CWP	4/11/2014	4/17/2014	7/23/2014	10/21/2014	N/A	N/A	COS 9/19/2014 Step 2 submittal deadline 10/21/2014 Second Tier meeting with the short-listed firms: Metro Equipment Service Layne Heavy Civil, Inc. Ric-Man International, Inc. Lanzo Construction Co., Inc.
7	E13-WASD-11 <i>Various Commission Districts</i> Owner's Representative for Engineering Services for	\$139,394,748. million 962670 Outfall Legislation	Review item sent 3/3/2014 Received 3/26/2014 28% CBE	4/24/2014	6/2/2014	7/29/2014	8/14/2014	TBD	TBD	COS 9/5/2014 First negotiations Meeting 9/10/2014

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	Ocean Outfall Legislation									Concluded second negotiations meeting with: CH2M Hill, Inc. 9/24/2014 Responsibility Review meeting Pending Contract Award recommendation approval
8	E13-WASD-10 <i>Various Commission Districts</i> Engineering services for Design of Upgrades for Water Distribution & Transmission and Sanitary Sewage Collection & Trans. Systems	Two (2) agreements \$5.5 million each Various Projects	Review Item sent 1/27/2014 Received 2/19/2014 25%	4/15/2014	4/22/2014	7/18/2014	TBD	N/A	NA	COS 8/6/2014 Mayor approved authorization to negotiate with the two highest ranking firms: 9/23/2014 First negotiations meeting 10/14/2014 Second negotiations meeting

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										King Engineering Associates, Inc. 9/26/2014 First negotiations meeting A & P Consulting Transportation Engineers, Corp.
9	E14-WASD-01 Various Commission Districts Engineering and Geological Services Water, Wastewater and Reclaimed Water Planning Svcs.	\$7.7 million Operating Revenues	Review Item sent 3/25/2014 Received 4/16/2014 Revised item 6/4/2014 Received 6/11/2014 30% CBE	7/30/2014	8/11/2014	TBD	TBD	N/A	N/A	COS 9/5/2014 Clerk received one proposal Pending Competitive Selection Committee appointment
10	E14-WASD-03 Various Commission Districts Professional engineering services relating to the operations	\$10 million Operating Revenues	Review Item sent 7/25/2014 Received Item 8/14/2014 32% CBE 1% SBE	TBD	TBD	TBD	TBD	N/A	N/A	Pending Request to Advertise

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	and maintenance of the Water and Sewer Department's water system									
11	E14-WASD-02 <i>Various Commission Districts</i> Professional Cost Estimating and Scheduling Services	\$10 million with a \$5 million Option-to-Renew Operating Revenues	Draft Review item Pending	TBD	TBD	TBD	TBD	N/A	N/A	Pending CBE/SBE goal recommendation approval
12	S-869 Commission District 7 (Ocean Outfall Legislation Project) Central District Wastewater Treatment Plant - Industrial Waste Deep Injection Well System	\$19,887,887 9653421-Central District Upgrades - Wastewater Treatment Plant	CBE: N/A CSBE: No measure due to insufficient availability CWP: N/A	5/8/2014	5/21/2014	N/A	N/A	8/29/2014	10/21/2014	COS 6/9/2014 2 Bids received 8/8/2014 Mayor approves contract award recommendation with the low bidder: Youngquist Brothers, Inc. 8/28/2014 Bid Protest hearing, the award recommendation was upheld

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										10/21/2014 Pending BCC approval
13	W-927 Commission District 10 Southwest Wellfield Middle Lagoon Removal of Calcium Carbonate	\$13,590,050 Water Operating Revenues	CBE: N/A CSBE 15.70%	TBD	TBD	N/A	N/A	N/A	N/A	Pending Request to Advertise approval
14	W-866 Various Commission Districts Two Year Countywide Contract for Rehabilitation of Sanitary Sewers by the Cured-In-Place Pipe Lining Method (Consent Decree)	\$6,100,050 968150 – Wastewater Collection and Transmission Lines - Consent	CBE: N/A CSBE: No measure due to insufficient availability CWP: N/A	7/10/2014	7/22/2014	N/A	N/A	N/A	N/A	COS 9/25/2014 Six bids received Apparent low bidder: Hinterland Group Performing bid evaluation

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PROJECTS TO BE ADVERTISED WITHIN 90 DAYS										
15	DB14-WASD-02 <i>Commission District 3</i> Engineering Design Services for 48-inch Sewage Force Main extension to re-direct Flow to Discharge into existing 72-inch Gravity Interceptor Pipeline to an existing 48-inch Discharge Force Main from Pump Station 2 along Northeast/North-west 8 Street	\$20.4 million	TBD	TBD	TBD	TBD	TBD	TBD	TBD	Documents under development
16	DBOF14-WASD-01 <i>Commission District 8</i> Design-Build Operate-Finance for the South Miami Heights Water Treatment Plant Program	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	Documents under development

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17	DB14-WASD-03 Design-Build Criteria Package for the Proposed 48-inch Diameter Water Transmission Main for Area "N"	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	Documents under development

AWARDED CONTRACTS

18	E13-WASD-07 <i>Various Commission Districts</i> (Consent Decree Project) Geographic Information Systems Utility Backlog	\$9.9 million Operating Revenues	Review Item sent 10/1/13 received 10/24/13 20% CBE	12/9/2013	12/18/2013	4/11/2014	5/12/2014	7/8/ 2014	7/15/2014	7/15/2014 BCC approved Woolpert, Inc. R-674-14
19	E13-WASD-03 <i>Various Commission Districts</i> Design Services	Five (5) Agreements \$3.3 million Each	Review Item sent 8/26/13 Received 9/13/13	1/17/2014	1/28/2014	4/21/2014	N/A	7/8/ 2014	7/15/2014	7/15/2014 BCC approved King Engineering Associates, Inc.

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	for the Implementation of Pump Station Improvement Program	9651071 Pump Station Improvement Program	40% CBE each							R-677-14 Stantec Consulting Services, Inc. R-675-14 CES Consultants, Inc. R-676-14 A&P Consulting Transportation Engineers, Inc. R-673-14 Milian, Swain & Associates, Inc. R-672-14
20	E12-WASD-04 (Consent Decree Project) Construction Management Services for replacement of 54-inch Sanitary Sewage force main pipeline with a 60-inch sewage force main from Fisher Island to Central	\$5.5 million	Review Item sent 10/5/13 Received 10/17/13 27% CBE	12/11/2012	12/18/2012	2/12/2013	N/A	11/12/13	12/03/13	12/3/2013 BCC approved Parsons Brinckerhoff, Inc. R-994-13

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	District Wastewater Treatment Plant									
21	DB12-WASD-01 (Consent Decree Project) Design-Build services for the replacement of the existing 54-inch sanitary sewage force main from the Central District Wastewater Treatment Plant to Fisher Island, under Norris Cut Channel	\$72,101,600 million	Review Item sent 1/17/13 Received 2/1/13 10.9% CSBE 22% CBE	2/26/2013	3/8/2013	4/17/2013	6/26/2013 reconvened 7/03/2013	12/10/13	12/17/13	12/17/2013 BCC approved Nicholson Construction Company R-1060-13
22	DB13-WASD-01 <i>Commission District 5</i> (Brickell Basin Project) Design-Build Services for Gravity Sewer Interceptors for Pump Station No. 3	\$12,107,000 million 9653371 Peak Flow Management Facilities	Review Item Sent 7/26/13 Received 7/31/13 17.5% CBE 11.2% CSBE	8/22/2013	8/30/2013	10/8/2013	12/11/2013	2/11/2014	2/19/2014 Waiver approved	2/19/2014 BCC approved Ric-Man Construction, Inc. R-174-14

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23	S-852 Commission District 5 (Brickell Basin Construction Project) Proposed Master Pump Station No. 3	\$21,976,500 million 9653371 Peak Flow Management Facilities	2.59% CSBE	6/27/2013	Pre-Bid Conference 7/16/2013	N/A	N/A	N/A	2/19/2014	2/19/2014 BCC approved Poole & Kent Company R-173-14
24	Expression of Interest (EOI) Public-Private Partnership	N/A	N/A	TBD	N/A	N/A	N/A	N/A	N/A	2/14/2014 31 responses received for EOI
25	E13-WASD-02-R Program and Construction Management Services for the Implementation of a Pump Station Improvement Program	\$17.6 million	Review Item sent 5/20/13 Received 5/20/13 29% CBE	6/6/2013	6/12/2013	10/22//2013	11/7/2013	12/10/13	12/17/13	12/17/2013 BCC approved Nova Consulting, Inc. R-1061-13
26	E12-WASD-03 Various Commission Districts Program Management Consultant and	\$2.2 million 967190 Water/Pipes and Infrastructure Projects	Review Item sent 9/18/13 Received 10/19/13 25% CBE	3/29/2013	4/4/2013	9/24/2013	10/23/2013 Committee reconvening 12/4/2013	4/ 9/2014	5/6/2014	5/6/2014 BCC approved Lockwood Andrews & Newnam, Inc. R-432-14

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	related services to establish a Comprehensive Infrastructure Assessment and Replacement Program for Water Transmission and Distribution Mains including Preparation of Condition Evaluations, Forensic Analysis, Risk Assessments and Renewal Option Protocols									
27	E13-WASD-01-R Various Commission Districts (Consent Decree Project) Program and Construction Management Services related to the Wastewater Systems Priority Projects	\$91 million	Review Item sent 5/20/13 Received 5/20/13 28% CBE	6/6/2013	6/12/2013	8/14/2013	8/28/2013	N/A	5/20/2014	5/20/2014 BCC approved AECOM Technical Services, Inc. R-469-14